

Quarterly Earnings Report

December 2020





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I. Executive Summary

Tanner.

ROAE*:

2020: 8.8% / 2019: 11.0%

✤ ROAA**:

2020: 1.8% / 2019: 2.1%

Equity:

2020: Ch\$317,743 million / Δ+: 3.5% YTD

Net Profit:

4Q20: Ch\$8,681 million / 4Q19: Ch\$7,263 million Δ⁺: 19.5% YoY 2020: Ch\$27,511 million / 2019: Ch\$32,597 million Δ⁻: 15.6% YoY

Net Portfolio:

2020: Ch\$1,125,010 million / Δ⁻: 13.6% YTD

✤ NPLs > 90 days:

2020: 2.3% / 2019: 2.7%

* ROAE: return on average equity LTM ** ROAA: return on average assets LTM **Profit after tax in 2020 was Ch\$27,511 million, a reduction of 15.6% YoY**, driven by a decrease in operating income of -14.8% YoY in 2020. Profit in the fourth quarter amounted to Ch\$8,681 million, up 19.5% YoY.

The net loan portfolio at year-end 2020 was Ch\$1,125,010 million, down Ch\$177,194 million (-13.6% YTD), driven by decreases in: the corporate division portfolio which closed the period with net loans of Ch\$636,000 million (\downarrow Ch\$145,595 million / -18.6% YTD), due to lower net loans of factoring, which amounted to Ch\$314,419 million (\downarrow Ch\$91,642 million / -22.6% YTD), lower corporate loans which reached Ch\$250,322 million (\downarrow Ch\$42,580 million / -14.5% YTD) and a decrease in leasing that was Ch\$71,258 million (\downarrow Ch\$11,373 million / -13.8% YTD); and in the treasury & investments division that ended the period with net loans of Ch\$20,201 million (\downarrow Ch\$39,434 million / -66.1%). Both effects were offset by a slight increase in the auto financing division amounting to Ch\$466,521 million (\uparrow Ch\$8,160 million / +1.8% YTD).

In terms of risk compared to the previous year, in 2020 nonperforming loans (NPLs) over 90 days decreased 44 bps to 2.3% (2019: 2.7%), while NPLs over 30 days increased 9 basis points reaching 5.7% (2019: 5.6%). NPLs over 90 days of the corporate division remained at 2.0% (2019: 2.0%), driven by an increase of corporate loans (2020: 3.8% vs. 2019: 2.1%), offset by a drop of 312 bps in leasing (2020: 1.1% vs. 2019: 4.2%), and in factoring (2020: 0.8% vs. 2019: 1.5%). NPLs over 90 days in the auto financing division dropped 157 bps to 2.8% (2019: 4.4%).

The liquidity index at year-end 2020 was 1.49 times, above the levels at the close of 2019 (1.24x), while ready cash amounted to **Ch\$120,080 million** versus Ch\$53,660 million at the end of the previous year. On the other hand, the company's **leverage was 3.61** times (December 2019: 4.25x).





II. Consolidated Income Analysis

The following table shows the consolidated income of Tanner Servicios Financieros S.A. and subsidiaries. All figures are stated in Chilean pesos (Ch\$) and reported in accordance with the International Financial Reporting Standards (IFRS).

CONSOLIDATED INCOME STATEMENT (Ch\$ million)	01/01/2020 31/12/2020	01/01/2019 31/12/2019	∆ Ch\$	Δ%	01/10/2020 31/12/2020	01/10/2019 31/12/2019	∆ Ch\$	Δ%
Current revenue	197,655	193,469	4,186	2.2%	61,006	49,116	11,890	24.2%
Cost of sales	(93,048)	(82,496)	(10,553)	12.8%	(33,654)	(21,390)	(12,265)	57.3%
Gross profit	104,607	110,973	(6,367)	-5.7%	27,352	27,727	(375)	-1.4%
Impairment losses	(24,115)	(28,783)	4,668	-16.2%	(5,115)	(9,303)	4,188	-45.0%
Administrative expenses	(46,102)	(46,128)	26	-0.1%	(11,287)	(11,501)	214	-1.9%
Other profits (losses)	(1,487)	2,564	(4,051)	-158%	(1,328)	859	(2,188)	-254.5%
Operating margin	32,904	38,626	(5,723)	-14.8%	9,622	7,782	1,839	23.6%
Finance income	2	183	(180)	-98.7%	-	119	(119)	-100.0%
Finance costs	(449)	(402)	(47)	11.6%	(91)	(112)	21	-18.9%
Foreign exchange differences	138	585	(448)	-76.5%	101	437	(336)	-76.8%
Gain from indexation units	280	52	228	440.7%	191	(3)	194	-7317.3%
Profit (loss) before tax	32,875	39,044	(6,169)	-15.8%	9,823	8,224	1,600	19.5%
Income tax (expense) revenue	(5,364)	(6,447)	1,083	-16.8%	(1,142)	(960)	(182)	18.9%
Profit (loss)	27,511	32,597	(5,086)	-15.6%	8,681	7,263	1,418	19.5%
Profit (loss) attributable to owners of the parent	27,327	32,049	(4,722)	-14.7%	8,619	7,187	1,432	19.9%
Profit (loss) attributable to non-controlling interests	184	548	(364)	-66.4%	62	76	(14)	-18.2%

Table 1: Consolidated Income Statement

The company's **net profit in 2020 decreased 15.6% YoY** (\downarrow Ch\$5,086 million) to Ch\$27,511 million against Ch\$32,597 million in 2019, while in the fourth quarter of 2020 profit increased 19.5% YoY (\uparrow Ch\$1,418 million) to Ch\$8,681 million (4Q19: Ch\$7,263 million). **The gross margin in 2020 was Ch\$104,607 million**, down 5.7% YoY (\downarrow Ch\$6,367 million) and in **4Q20 it was Ch\$27,352 million** (\downarrow Ch\$375 million / -1.4% YoY).



Chart 1: Consolidated Net Profit and Gross Margin (Ch\$ million)



Consolidated revenue amounted to Ch\$197,655 million in 2020, increasing 2.2% YoY (\uparrow Ch\$4,186 million) and Ch\$61,006 million (\uparrow Ch\$11,890 million / + 24.2% YoY) in 4Q20, in line with higher: (i) income from readjustments (2020: \uparrow Ch\$14,706 million / +280.4% YoY and in 4Q20: \uparrow Ch\$14,738 million / +634.7% YoY), (ii) income from interest (2020: \uparrow Ch\$7,063 million / +6.8% YoY and in 4Q20: \downarrow Ch\$1,107 million / -4.2% YoY). These were offset by lower: (i) price differences (2020: \downarrow Ch\$9,193 million / -23.6% YoY and in 4Q20: \downarrow Ch\$4,089 million / -42.8% YoY) (ii) other revenue (2020: \downarrow Ch\$4,376 million / -13.1% YoY and in 4Q20: \uparrow Ch\$4,362 million / +66.8% YoY), and (iii) fee income (2020: \downarrow Ch\$4,015 million / -35.4% YoY and in 4Q20: \downarrow Ch\$2,014 million / -44.9% YoY).



Chart 2: Consolidated Revenue (Ch\$ million)

The consolidated cost of sales at year-end 2020 was Ch\$93,048 million (\uparrow Ch\$10,553 million / +12.8% YoY), while in the fourth quarter of 2020 costs reached Ch\$33,654 million (\uparrow Ch\$12,265 million / +57.3% YoY), mainly due to increases in: (i) liability readjustments (2020: \uparrow Ch\$15,664 million / 3,764.7% YoY and in 4Q20: \uparrow Ch\$14,459 million / +3,994.8% YoY), (ii) fees (2020: \uparrow Ch\$1,217 million / 5.0% YoY and in 4Q20: \uparrow Ch\$14,459 million / +6.0% YoY), and (iii) other costs (2020: \uparrow Ch\$15,664 million / +0.7% YoY and in 4Q20: \uparrow Ch\$11 million / +0.4% YoY). These were offset by lower interest expenses (2020: \downarrow Ch\$6,414 million / -14.0% and in 4Q20: \downarrow Ch\$2,599 million / -22.7% YoY).



Chart 3: Sales Cost (Ch\$ million)





SG&A expenses (including depreciation) were Ch\$46,102 million in 2020 and Ch\$11,287 million in 4Q20, decreasing 0.1% YoY and 1.9% YoY, respectively, mainly due to lower general expenses that amounted to Ch\$16,678 million (\downarrow Ch\$73 million / -0.4% YoY) by year-end 2020 and Ch\$4,259 million (\downarrow Ch\$711 million / -14.3% YoY) in the fourth quarter of 2020. Additionally, labour expenses, which account for around 64% of the administrative expenses, amounted to Ch\$29,423 million in the year (+0.2%) and Ch\$7,028 million in the fourth quarter (+7.6% YoY). That was mainly due to higher severance pay that was offset by lower remuneration and benefit expenses.



Chart 4: SG&A Expenses (Ch\$ million)





III. Main Indicators

	Indicator	Definition	Unit	31/12/2020 3	1/12/2019
	Liquidity Ratio	Current assets/Current liabilities	times	1.49	1.2
	Short-Term Leverage Ratio	Current liabilities/Equity	times	2.01	2.8
	Immediate Liquidity	Cash and cash equivalents/Current liabilities	times	0.19	0.0
	Stable Funding Ratio	(Non-current liabilities + Equity)/(Current assets)	times	1.61	1.3
	Leverage Ratio	Liabilities/Equity	times	3.61	4.2
	Capitalisation	Equity/Assets	%	21.7%	19.1
iquidity and Solvency	Total Leverage Ratio	Liabilities/Assets	times	0.8	0
	Short-Term Debt Ratio	Total current liabilities/Total liabilities	%	55.5%	66.3
	Long-Term Debt Ratio	Total non-current liabilities/Total liabilities	%	44.47%	33.7
	Short-Term Bank Debt	Current bank liabilities/Current liabilities	%	20.9%	37.0
	Long-Term Bank Debt	Non-current bank liabilities/Non-current liabilities	%	25.4%	10.5
	Working Capital	Current assets - Current liabilities	Ch\$ million	315,064	210,37
	Financial Expenditure Ratio	(Profit before tax + Financial expenditure)/Financial expenditure	times	1.7	1.
	Return on Average Equity	Annualised net profit/Average equity	%	8.81%	11.0
	Return on Average Assets	Annualised net profit/Average assets	%	1.79%	2.1
	Gross Margin	Gross margin (*)/current revenue	%	40.7%	42.5
Profitability	Operating Margin	Operating margin/Current revenue	%	16.6%	20.0
	Net Income Margin	Net income/Current revenue	%	13.9%	16.8
	Earnings Per Share (EPS)	Net income/number of shares	Ch\$'000	22,696	26,89
	Efficiency of Expenditure	SG&A Expenses/Gross margin (*)	%	57.3%	56.1
	Non-Performing Loans over 30 Days	Non-performing loans >30 days/(Loans + Provisions)	%	5.7%	5.6
	Non-Performing Loans over 90 Days	Non-performing loans >90 days/(Loans + Provisions)	%	2.3%	2.7
		Non-Performing loans >90 days/Equity	%	8.3%	11.9
	Non-Performing Loans	Non-Performing loans/(Loans + Provisions)	%	10.9%	11.4
		Non-Performing loans/Equity	%	39.2%	49.3
Asset Quality	Provisions	Provisions/(Loans + Provisions)	%	2.1%	2.2
		Provisions/Non-performing loans	%	19.0%	19.0
		Provisions/Non-performing loans >90 days	%	89.1%	78.5
	Write-offs	Write-offs (LTM)/(Loans + Provisions)	%	2.7%	2.1
	Provisions and Write-offs	Annualised provisions and write-offs/(Loans + Provisions)	%	2.2%	2.3
	Restructured Porfolio	Restructured portfolio/(Loans + Provisions)	%	3.4%	2.3

(*) The gross margin at December 2019 and 2020 considers impairment loss.

Table 2: Main Indicators

As of 31 December 2020, in terms of liquidity and leverage the company maintained a healthy and robust position, reflecting the strength of Tanner and its ability to meet its immediate and long-term commitments. At a general level, total liabilities decreased Ch\$155,563 million (-11.9% YTD) compared to December 2019 and amounted to Ch\$1,148,053 million, while assets dropped 9.0% (\downarrow Ch\$144,872 million) in 2020 to Ch\$1,465,796 million . Equity increased Ch\$10,692 million (+3.5% YTD) reaching Ch\$317,743 million.

Regarding asset quality indicators, NPLs >30 days increased slightly while NPLs >90 days decreased with risk remaining at healthy levels, in line with improvements of admission, control and collection policies that Tanner has steadily put in place in the last five years.

NPLs > 30 days NPLs > 90 days



Chart 5: Consolidated NPLs



IV. Business Division Results

Tanner is organised in three divisions: Corporate¹, Auto Financing² and Treasury & Investments³. The results of these three divisions, which accounted for 42.8%, 41.0% and 16.2% of the gross margin in 2020, respectively, and 33.8%, 37.6% and 7.8% for the fourth quarter of 2020, are shown below.

Business Division		01.01.2020 to 31.12.2020 Ch\$ million	01.01.2019 to 31.12.2019 Ch\$ million	∆ Ch\$	۵%	01.10.2020 to 31.12.2020 Ch\$ million	01.10.2019 to 31.12.2019 Ch\$ million	∆ Ch\$	۵%
CORPORATE									
DIVISION	REVENUE	67,884	85,691	(17,807)	-20.8%	14,552	22,673	(8,121)	-35.8%
Tanner	COSTS	23,126	27,988	(4,862)	-17.4%	5,319	7,204	(1,885)	-26.2%
Emprove.	GROSS PROFIT	44,758	57,703	(12,945)	-22.4%	9,233	15,469	(6,236)	-40.3%
. FACTORING									
	REVENUE	38,848	52,246	(13,397)	-25.6%	6,804	12,613	(5,809)	-46.1%
	COSTS	11,708	15,746	(4,039)	-25.6%	2,639	3,517	(878)	-25.0%
	GROSS PROFIT	27,140	36,499	(9,359)	-25.6%	4,165	9,096	(4,931)	-54.2%
i. LEASING									
<u>e</u>	REVENUE	7,259	8,284	(1,024)	-12.4%	2,096	1,847	249	13.5%
	COSTS	2,883	4,857	(1,974)	-40.7%	791	1,635	(844)	-51.6%
	GROSS PROFIT	4,377	3,427	950	27.7%	1,305	212	1,093	514.6%
iii. CORPORATE LOANS									
	REVENUE	21,777	25,162	(3,385)	-13.5%	5,652	8,213	(2,561)	-31.2%
	COSTS	8,536	7,384	1,151	15.6%	1,889	2,052	(163)	-7.9%
\$	GROSS PROFIT	13,241	17,777	(4,536)	-25.5%	3,763	6,160	(2,398)	-38.9%
AUTO-FINANCING									
DIVISION	REVENUE	90,810	88,445	2,365	2.7%	22,457	22,327	130	0.6%
Tanner	COSTS	47,931	47,873	58	0.1%	12,167	12,244	(77)	-0.6%
Automotriz	GROSS PROFIT	42,879	40,572	2,307	5.7%	10,290	10,083	207	2.1%
REASURY & INVESTMENTS									
_	REVENUE	38,961	19,333	19,628	101.5%	23,997	4,116	19,881	483.0%
S	COSTS	21,991	6,635	15,356	231.4%	16,168	1,942	14,227	732.7%
V	GROSS PROFIT	16,970	12,698	4,271	33.6%	7,829	2,175	5,654	260.0%
	REVENUE	197,655	193,469	4,186	2.2%	61,006	49,116	11,890	24.2%
[T]anner	COSTS	93,048	82,496	10,553	12.8%	33,654	21,390	12,265	57.3%
	GROSS PROFIT	104,607	110,973		-5.7%	27,352		(375)	

Table 3: Business Division Results

 $^{^{\}rm 1}$ Corporate Division: this includes Factoring, Leasing and Corporate Loans.

 $^{^{\}rm 2}$ This includes auto financing and Tanner Corredora de Seguros Ltda.

³ Treasury and Investments Division: this includes Treasury and the subsidiaries Tanner Corredores de Bolsa and Tanner Asset Management Administradora General de Fondos S.A.



The consolidated gross margin in 2020 was Ch\$104,607 million (\downarrow Ch\$6,367 million / -5.7% YoY), with a lower increase in revenue (\uparrow Ch\$4,186 million / +2.2% YoY) than that of costs (\uparrow Ch\$10,553 million / +12.8% YoY). In 4Q20, the gross margin was Ch\$27,352 million (\downarrow Ch\$375 million / -1.4% YoY), with a lower increase in revenue (\uparrow Ch\$11,890 million / +24.2% YoY) than that of costs (\uparrow Ch\$12,265 million / +57.3% YoY). The gross margin breakdown by division/product was as follows:

CORPORATE DIVISION Tanner Engress	2020: Ch\$44,758 million, down 22.4% YoY (\downarrow Ch\$12,945 million), due to a drop in revenue (\downarrow Ch\$17,807 million / -20.8% YoY) and in costs (\downarrow Ch\$4,862 million / -17.4% YoY). 4Q20: Ch\$9,233 million, down 40.3% YoY (\downarrow Ch\$6,236 million), on account of a decrease of Ch\$8,121 million (-35.8% YoY) in revenue and costs (\downarrow Ch\$1,885 million / -26.2% YoY).
i. FACTORING →=== →==→	2020: Ch\$27,140 million, down 25.6% YoY (\downarrow Ch\$9,359 million), due to a decrease of Ch\$13,397 million (-25.6% YoY) in revenue and of 25.6% YoY (\downarrow Ch\$4,039 million) in costs. 4Q20: Ch\$4,165 million, down 54.2% YoY (\downarrow Ch\$4,931 million), with decreases of 46.1% YoY (\downarrow Ch\$5,809 million) in revenue and 25.0% YoY (\downarrow Ch\$878 million) in costs.
ii. LEASING	 2020: Ch\$4,377 million, up 27.7% YoY (↑Ch\$950 million), since costs dropped 40.7% (↓Ch\$1,974 million), thus buffering the decrease in revenue (↓Ch\$1,024 million / -12.4% YoY). 4Q20: Ch\$1,305 million, up 514.6% YoY (↑Ch\$1,093 million), due to an increase in revenue of (↑Ch\$249 million / 13.5% YoY), along with a decrease in costs of 51.6% YoY (↓Ch\$844 million).
iii. CORPORATE LOANS	2020: Ch\$13,241 million, down 25.5% YoY (\downarrow Ch\$4,536 million), due to a decrease in revenue (\downarrow Ch\$3,385 million / -13.5% YoY) and increase in costs of (\uparrow Ch\$1,151 million / +15.6% YoY). 4Q20: Ch\$3,763 million, down 38.9% YoY (\downarrow Ch\$2,398 million), on account of a decrease of 31.2% YoY (\downarrow Ch\$2,561 million) in revenue and costs (\downarrow Ch\$163 million / -7.9% YoY).
AUTO FINANCING DIVISION	 2020: Ch\$42,879 million, climbing 5.7% YoY (↑Ch\$2,307 million), arising from higher revenue (↑Ch\$2,365 million / +2.7% YoY) than greater costs (↑Ch\$58 million / +0.1% YoY). 4Q20: Ch\$10,290 million, up 2.1% YoY (↑Ch\$207 million), with an increase in revenue (↑Ch\$130 million / +0.6% YoY), and a decrease in costs (↓Ch\$77 million / -0.6% YoY).
TREASURY & INVESTMENTS	 2020: Ch\$16,970 million, up 33.6% YoY (↑Ch\$4,271 million), due to an increase of Ch\$19,628 million (101.5% YoY) in revenue and higher costs (↑Ch\$15,356 million / +231.4% YoY). 4Q20: Ch\$7,829, growing 260.0% YoY (↑Ch\$5,654 million), because of an increase in revenue of Ch\$19,881 million (+483.0% YoY) and higher costs (↑Ch\$14,227 million / +732.7% YoY).









Chart 7: Gross Margin Breakdown by Line of Business YTD 2020



Chart 8: Gross Margin Breakdown by Line of Business Fourth Quarter 2020



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Consolidated revenue was Ch\$197,655 million in 2020, increasing 2.2% YoY (↑Ch\$4,186 million), whereas in **4Q20 it was Ch\$61,006 million**, growing 24.2% YoY (↑Ch\$11,890 million), explained by the following revenue:

CORPORATE DIVISION	 2020: Ch\$67,884 million (↓Ch\$17,807 million / -20.8% YoY). 4Q20: Ch\$14,552 million (↓Ch\$8,121 million / -35.8% YoY). Driver: Lower price differences arising from factoring which accounts for 57.2% of the division's revenue.
i. FACTORING →=== →==→	2020: Ch\$38,848 million (↓Ch\$13,397 million / -25.6% YoY). 4Q20: Ch\$6,804 million (↓Ch\$5,809 million / -46.1% YoY). <u>Driver:</u> Lower price differences.
ii. LEASING	 2020: Ch\$7,259 million (↓Ch\$1,024 million / -12.4% YoY). 4Q20: Ch\$2,096 million (↑Ch\$249 million / +13.5% YoY). <u>Driver:</u> Lower interest received as a result of the change in this unit's focus, which now seeks to increase its profitability by concentrating on real estate leases.
iii. CORPORATE LOANS	2020: Ch\$21,777 million (↓Ch\$3,385 million / -13.5% YoY). 4Q20: Ch\$5,652 million (↓Ch\$2,561 million / -31.2% YoY). <u>Driver:</u> Lower fees.
AUTO FINANCING DIVISION	2020: Ch\$90,810 million (↑Ch\$2,365 million / +2.7% YoY). 4Q20: Ch\$22,457 million (↑Ch\$130 million / +0.6% YoY). <u>Driver:</u> Higher fee income.
TREASURY & INVESTMENTS	2020: Ch\$38,961 million (↑Ch\$19,628 million / +101.5% YoY). 4Q20: Ch\$23,997 million (↑Ch\$19,881 million / +483.0% YoY). <u>Driver</u> : Increase due to income from balance sheet readjustments.





Consolidated costs amounted to Ch\$93,048 million in 2020 and Ch\$33,654 million in 4Q20, growing Ch\$10,553 million (+12.8% YoY) and Ch\$12,265 million (+57.3% YoY), respectively, explained by the following costs:

CORPORATE DIVISION



ii. LEASING



AUTO FINANCING DIVISION

Tanner

TREASURY & INVESTMENTS



2020: Ch\$23,126 million (↓Ch\$4,862 million / -17.4% YoY).
4Q20: Ch\$5,319 million (↓Ch\$1,885 million / -26.2% YoY).
Driver: decrease due to lower interest rate-related costs.

2020: Ch\$11,708 million (\downarrow Ch\$4,039 million / -25.6% YoY). **4Q20:** Ch\$2,639 million (\downarrow Ch\$878 million / -25.0% YoY). <u>Driver:</u> Lower interest related to this product.

2020: Ch\$2,883 million (↓Ch\$1,974 million / -40.7% YoY). **4Q20:** Ch\$791 million (↓Ch\$844 million / -51.6% YoY). <u>Driver:</u> Lower interest cost.

2020: Ch\$8,536 million (↑Ch\$1,151 million / 15.6% YoY). **4Q20:** Ch\$1,889 million (↓Ch\$163 million / -7.9% YoY). <u>Driver:</u> Higher fee expenses.

2020: Ch\$47,931 million (↑Ch\$58 million / +0.1% YoY). **4Q20:** Ch\$12,167 million (↓Ch\$77 million / -0.6% YoY). <u>Driver:</u> Higher fee expenses.

2020: Ch\$21,991 million (↑Ch\$15,356 million / +231.4% YoY). **4Q20:** Ch\$16,168 million (↑Ch\$14,227 million / +732.7% YoY). <u>Driver:</u> Higher liability readjustment expenses.





V.

Business Division Portfolio Quality

	Indicator	Definition	Unit	31/12/2020	
CORPORATE DIVISION	Non-performing loans	Non-performing loans/(Loans + Provisions)	%	9.9%	8
		Non-performing loans/Equity	%	20.1%	20
	Provisions	Provisions/(Loans + Provisions)	% %	1.4% 13.9%	1
		Provisions/Non-performing loans Provisions/Non-performing loans >90 days		13.9%	15
	Provisions and write-offs		% %	67.8%	60
Tanner		Provisions and write-offs/(Loans + Provisions)	%	5.7%	3
Empresas	Non-performing loans over 30 days Non-performing loans over 90 days	Non-performing loans >30 days/(Loans + Provisions) Non-performing loans >90 days/(Loans + Provisions)	76 %	2.03%	1.
	Non-performing loans over 50 days	Non-Performing loans >90 days/[cours + Provisions]	~	4.1%	1.
	Restructured porfolio	Restructured portfolio/(Loans + Provisions)	%	3.5%	2
	Restructured portono	Restructured portfolio/Equity	%	7.1%	5
	Clients	Number of clients	#	2,606	4.
	Expenditure efficiency	SG&A expenses/Gross margin (*)	" %	67.6%	4, 60
FACTORING	Non-performing loans	Non-performing loans/(Loans + Provisions)	%	5.3%	8
		Non-performing loans/Equity	%	5.3%	12
	Provisions	Provisions/(Loans + Provisions)	%	0.7%	1
		Provisions/Non-performing loans	%	13.3%	13
		Provisions/Non-performing loans >90 days	%	90.7%	82
-> =□	Provisions and write-offs	Provisions and write-offs/(Loans + Provisions)	%	1.0%	2
	Non-performing loans over 30 days	Non-performing loans >30 days/(Loans + Provisions)	%	0.9%	3
	Non-performing loans over 90 days	Non-performing loans >90 days/(Loans + Provisions)	%	0.8%	-
		Non-Performing loans >90 days/Equity	%	0.8%	1
	Restructured porfolio	Restructured portfolio/(Loans + Provisions)	%	0.3%	(
		Restructured portfolio/Equity	%	0.3%	(
	Clients	Number of clients	#	1,822	З,
	Expenditure efficiency	SG&A expenses/Gross margin (*)	%	60.6%	5
. LEASING	Non-performing loans	Non-performing loans/(Loans + Provisions)	%	4.2%	1
		Non-performing loans/Equity	%	1.0%	
	Provisions	Provisions/(Loans + Provisions)	%	1.2%	
	11011310115	Provisions/Non-performing loans	%	28.7%	1
		Provisions/Non-performing loans >90 days	%	111.0%	2
	Provisions and write-offs	Provisions and write-offs/(Loans + Provisions)	%	2.5%	-1
	Non-performing loans over 30 days		%	2.3%	
iel	Non-performing loans over 90 days	Non-performing loans >90 days/(Loans + Provisions)	%	1.1%	
		Non-Performing loans >90 days/Equity	%		
	Restructured porfolio	Restructured portfolio/(Loans + Provisions)	%	12.8%	
		Restructured portfolio/Equity	%	2.9%	
	Clients	Number of clients	#	217	
	Expenditure efficiency	SG&A expenses/Gross margin (*)	%	212.9%	8
ii. CORPORATE LOANS	Non-performing loans	Non-performing loans/(Loans + Provisions)	%	17.2%	
		Non-performing loans/Equity	%	13.9%	
	Provisions	Provisions/(Loans + Provisions)	%	2.2%	
		Provisions/Non-performing loans	%	13.1%	2
		Provisions/Non-performing loans >90 days	%	17.7%	3
	Provisions and write-offs	Provisions and write-offs/(Loans + Provisions)	%	1.9%	
	Non-performing loans over 30 days	Non-performing loans >30 days/(Loans + Provisions)	%	12.7%	
<u>u</u> 🗸 II					
ä'	Non-performing loans over 90 days	Non-performing loans >90 days/(Loans + Provisions)	%	3.8%	
۲ ۱	Non-performing loans over 90 days	Non-performing loans >90 days/(Loans + Provisions)		3.8%	
<u>gʻ'</u>		Non-Performing loans >90 days/Equity	%	3.8% 3.1%	
<u>J</u>	Non-performing loans over 90 days Restructured porfolio	Non-Performing loans >90 days/Equity Restructured portfolio/(Loans + Provisions)	%	3.8% 3.1% 4.8%	
<u></u>	Restructured porfolio	Non-Performing loans >90 days/Equity Restructured portfolio/(Loans + Provisions) Restructured portfolio/Equity	% %	3.8% 3.1% 4.8% 3.9%	
<u>g</u>	Restructured porfolio Clients	Non-Performing loans >90 days/Equity Restructured portfolio/(Loans + Provisions) Restructured portfolio/Equity Number of clients	% % #	3.8% 3.1% 4.8% 3.9% 567	
<u> </u>	Restructured porfolio Clients Expenditure efficiency	Non-Performing loans >90 days/Equity Restructured portfolio/(Lians + Provisions) Restructured portfolio/Equity Number of clients SG&A expenses/Gross margin (*)	% % #	3.8% 3.1% 4.8% 3.9% 567 69.7%	4
	Restructured porfolio Clients	Non-Performing loans >90 days/Equity Restructured partfolio/(Loans + Provisions) Restructured partfolio/Equity Number of clients SG&A expenses/Grass margin (*) Non-performing loans/(Loans + Provisions)	% % # %	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6%	4
	Restructured porfolio Clients Expenditure efficiency Non-performing loans	Non-Performing loans >90 days/Equity Restructured portfolio/(Loans + Provisions) Restructured portfolio/Equity Number of clients SG&A expenses/Gross margin (*) Non-performing loans/Lloans + Provisions) Non-performing loans/Equity	* * * * *	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6% 19.1%	4
	Restructured porfolio Clients Expenditure efficiency	Non-Performing Loom >90 doys/Equity Restructured portfolio/Lours + Provisions) Restructured portfolio/Equity Number of clients SG&A expenses/Gross margin (*) Non-performing Looms/Luons + Provisions) Non-performing Looms/Luyty Provisions/Looms + Provisions)	% % # % % %	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6% 19.1% 2.9%	4
	Restructured porfolio Clients Expenditure efficiency Non-performing loans	Non-Performing Joons >90 doys/Equity Restructured portfolio/Laans + Provisions) Restructured portfolio/Equity Number of clients SG&A expenses/Gross margin (*) Non-performing Joons/Laans + Provisions) Non-performing Joons/Laans Provisions/Nicons + Provisions) Provisions/Nicons-performing Joons	* * * * *	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6% 19.1% 2.9% 23.0%	4
	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions	Non-Performing Loom >90 doys/Equity Restructured portfolio/Lours + Provisions) Restructured portfolio/Equity Number of clients SG&A expenses/Gross margin (*) Non-performing Looms/Luons + Provisions) Non-performing Looms/Luyty Provisions/Looms + Provisions)	% % # % % %	3.8% 3.1% 4.8% 567 69.7% 12.6% 19.1% 2.9% 23.0% 104.0%	4 1 2 2 9
_	Restructured porfolio Clients Expenditure efficiency Non-performing loans	Non-Performing Joons >90 doys/Equity Restructured portfolio/Laans + Provisions) Restructured portfolio/Equity Number of clients SG&A expenses/Gross margin (*) Non-performing Joons/Laans + Provisions) Non-performing Joons/Laans Provisions/Nicons + Provisions) Provisions/Nicons-performing Joons	× × * * * *	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6% 19.1% 2.9% 23.0%	4 1 2 2 9
	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions	Non-Performing loans >90 days/Equity Restructured partfolio/(toars + Provisions) Restructured partfolio/Equity Number of clients SG&A expenses/Grass margin (*) Non-performing loans/Equity Provisions/Non-performing loans Provisions/Non-performing loans	% % # % % %	3.8% 3.1% 4.8% 567 69.7% 12.6% 19.1% 2.9% 23.0% 104.0%	4
_	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions and write-offs	Non-Performing Loom >90 doys/Equity Restructured portfolio/Looms + Provisions) Restructured portfolio/Equity Number of clients SG&A expenses/Gross margin (*) Non-performing Looms/Looms + Provisions) Non-performing Looms/Equity Provisions/(Looms + Provisions) Provisions/Non-performing Looms > Provisions/Non-performing Looms > Provisions/Non-performing Looms >Provisions)	× × * * * * * *	3.8% 3.1% 4.8% 3.9% 557 69.7% 12.6% 19.1% 2.9% 23.0% 104.0% 3.2%	4 1 2 9 1
_	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions and write-offs Non-performing loans over 30 days	Non-Performing Jacons > 90 doxy/Equity Restructured portfolio/Laans + Provisions) Restructured portfolio/Equity Number of clients SG&A expenses/Gross margin (*) Non-performing Jacons/Laans + Provisions) Non-performing Jacons/Equity Provisions/Non-performing Jacons > Provisions) Provisions/Non-performing Jacons > Provisions) Provisions/Non-set/Stacons + Provisions) Provisions/Non-30 doxy/Lacons + Provisions)	× × * * × × × × × × × × × × ×	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6% 19.1% 2.9% 23.0% 104.0% 3.2% 6.0%	4 1 2 9
_	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions and write-offs Non-performing loans over 30 days Non-performing loans over 90 days	Non-Performing Loom >90 doys/Equity Restructured portfolio/(Looms + Provisions) Restructured portfolio/Equity Number of clients SG&A expensess/Gross margin (*) Non-performing looms/Looms + Provisions) Non-performing looms/Equity Provisions/Non-performing looms Provisions/Non-performing looms >90 doys Provisions/Non-performing looms >90 doys Non-performing looms >90 doys/Looms + Provisions) Non-performing looms >90 doys/Looms + Provisions)	* * * * * * * * * * * * * * * * * * *	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6% 19.1% 2.9% 23.0% 104.0% 3.2% 6.0% 2.8%	41
_	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions and write-offs Non-performing loans over 30 days	Non-Performing Losa > 30 doy/Equity Restructured portfolio/Laurs + Provisions) Restructured portfolio/Laury Number of clients SG&A expenses/Grass margin (*) Non-performing Losan/Laury Provisions/(Losa + Provisions) Provisions/Non-performing Losas Provisions/Non-performing Losas Provisions/Non-performing Losas > 30 doys Provisions/Losas - Provisions) Non-performing Losas > 20 doy/(Losas + Provisions/ Non-performing Losas > 20 doy/(Losas + Provisions/ Non-perform	** ** ** ** ** ** ** ** ** ** *	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6% 19.1% 2.9% 23.0% 104.0% 3.2% 6.0% 2.8% 4.2%	41
_	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions and write-offs Non-performing loans over 30 days Non-performing loans over 90 days	Non-Performing Jacons >90 dorys/Equity Restructured portfollo/(Lators + Provisions) Restructured portfollo/Equity Number of clients SG&A expenses/Gross margin (*) Non-performing Jacons/Lators + Provisions) Non-performing Jacons/Equity Provisions/Non-performing Jacons >90 dorys Provisions/Non-performing Jacons >90 dorys Provisions/Non-performing Jacons >90 dorys Non-performing Jacons >30 dorys/Lacons + Provisions) Non-performing Jacons >30 dorys/Equity Restructured portfollo/(Lacons + Provisions)	** ** ** * ** * ** * ** * ** * * * * *	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6% 19.1% 2.9% 2.30% 104.0% 3.2% 6.0% 2.8% 4.2% 3.3%	4 1 2 9 1
_	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions and write-offs Non-performing loans over 30 days Non-performing loans over 90 days Restructured porfolio Clients	Non-Performing Loom > 90 doys/Equity Restructured portfolio/(Looms + Provisions) Restructured portfolio/Equity Number of clients SG&A expenses/Gross margin (*) Non-performing looms/Looms + Provisions) Non-performing looms/Looms > Provisions/ Provisions/Non-performing looms > 90 doys Provisions/Non-performing looms > 90 doys Provisions/Non-performing looms > 90 doys Provisions/Non-performing looms > 90 doys(Looms + Provisions) Non-performing looms > 30 doys/(Looms + Provisions) Non-Performing looms > 30 doys/(Looms + Provisions) Non-Performing looms > 90 doys/(Looms + Provisions) Non-Performing looms > 90 doys/(Looms + Provisions) Restructured portfolio/Equity Number of clients	** ** ** ** ** ** ** ** ** ** ** ** ** *	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6% 19.1% 2.9% 23.0% 104.0% 3.2% 6.0% 2.8% 4.2% 3.3% 5.0% 79,240	44 11 21 2 9 9 9 9 11 11 11 11 11 11 11 11 11 11 1
	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions and write-offs Non-performing loans over 30 days Non-performing loans over 90 days Restructured porfolio Clients Expenditure efficiency	Non-Performing Loom >90 doys/Equity Restructured portfolio/Laws Number of clients SG&A expenses/Gross margin (*) Non-performing Loom/Luons + Provisions) Non-performing Loom/Luons + Provisions) Provisions/Looms + Provisions) Provisions/Non-performing Looms >90 doys Provisions/Non-performing Looms >90 doys Provisions and write-off/r/Looms + Provisions) Non-performing Looms >90 doys/Looms + Provisions) Restructured portfolio/Looms + Provisions) Restructured portfolio/Looms + Provisions)	* * * * * * * * * * * * * * * * *	3.8% 3.1% 4.8% 3.9% 557 69.7% 12.6% 19.1% 2.9% 2.3.0% 6.0% 6.0% 4.2% 4.2% 5.0% 79,240 74.7%	4 1 2 9 9 1 1 75, 8
_	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions and write-offs Non-performing loans over 30 days Non-performing loans over 90 days Restructured porfolio Clients	Non-Performing Loom > 90 doys/Equity Restructured portfolio/Equity Number of clients SCBA expenses/fores margin (*) Non-performing Looms/Looms + Provisions) Non-performing Looms/Looms + Provisions) Provisions/(Looms + Provisions) Provisions/Non-performing Looms > 90 doys Provisions/Non-performing Looms > 90 doys Provisions / Non-performing Looms > 90 doys Non-performing Looms > 90 doys/Looms + Provisions) Non-performing Looms > 90 doys/Looms + Provisions) Non-Performing Looms > 90 doys/Looms + Provisions) Non-Performing Looms > 90 doys/Loops + Provisions) Non-Performing Looms > 90 doys/Loops + Provisions) Non-Performing Looms > 90 doys/Loops + Provisions) Non-Performing Looms > 90 doys/Equity Restructured portfol/Lofzguty Number of clients SCBA expenses/Gross margin (*) Non-performing Looms/Loops + Provisions)	* * * * * * * * * * * * * * * * * * *	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6% 19.1% 2.9% 22.0% 100.0% 3.2% 6.0% 2.8% 4.2% 3.3% 5.0% 79,240 74.7% 24.0%	4 1 2 9 9 1 1 75, 8
	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions and write-offs Non-performing loans over 30 days Non-performing loans over 90 days Restructured porfolio Clients Expenditure efficiency Non-performing loans	Non-Performing Loom > 90 doys/Equity Restructured portfolio/(Looms + Provisions) Restructured portfolio/(Equity Number of clients SG&A expenses/Gross margin (*) Non-performing looms/Looms + Provisions) Non-performing looms/Looms + Provisions/ Provisions/Non-performing looms > 90 doys Provisions/Non-performing looms > 90 doys Provisions/Non-performing looms > 90 doys Provisions/Non-performing looms > 90 doys(Looms + Provisions) Non-performing looms > 30 doys/(Looms + Provisions) Non-Performing looms > 30 doys/(Looms + Provisions) Non-Performing looms > 90 doys/(Looms + Provisions) Restructured portfolio/Equity Number of clients SG&A expenses/Gross margin (*) Non-performing looms/Looms + Provisions)	* * * * * * * * * * * * * * * *	3.8% 3.1% 4.8% 3.9% 557 69.7% 12.6% 2.9% 2.9% 2.9% 2.0% 5.0% 2.8% 4.2% 3.3% 5.0% 79,240 74.7% 24.0%	4 1 2 9 9 1 1
	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions and write-offs Non-performing loans over 30 days Non-performing loans over 90 days Restructured porfolio Clients Expenditure efficiency	Non-Performing Loom >00 doys/Equity Restructured portfolio/Equity Number of clients SG&A expenses/Cross margin (*) Non-performing Looms/LLoons + Provisions) Non-performing Looms/LLoons + Provisions/ Provisions/Non-performing Looms Provisions/Non-performing Looms >00 doys Provisions/Looms + Provisions) Non-performing Looms >00 doys(Looms + Provisions) SG&A expenses/Loors margin (*) Non-performing Looms/LLoons + Provisions) Non-performing Looms/LLoons + Provisions) Non-performing Looms/LLoons + Provisions) Non-performing Looms/LLoons + Provisions)	***	3.8% 3.1% 4.8% 3.9% 567 66.7% 19.1% 2.9% 23.0% 6.0% 3.2% 6.0% 3.2% 6.0% 79,240 79,240 74.7% 24.0% 1.5% 0.1%	4 1 2 9 9
	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions and write-offs Non-performing loans over 30 days Non-performing loans over 90 days Restructured porfolio Clients Expenditure efficiency Non-performing loans	Non-Performing loom > 90 doys/Equity Restructured portfolio/Equity Number of clients SG&A expenses/Gross mayin (*) Non-performing looms/Looms + Provisions) Non-performing looms/Equity Provisions/Non-performing looms > 90 doys Provisions/Non-performing looms > 90 doys Provisions/Non-performing looms > 90 doys Provisions/Non-performing looms > 90 doys Non-performing looms > 90 doys/Looms + Provisions) Non-performing looms > 90 doys/Looms + Provisions) Non-performing looms > 90 doys/Looms + Provisions) Non-Performing looms > 90 doys/Looms + Provisions) Restructured portfolio/Equity Number of clients SG&A expenses/Looms + Provisions) Non-performing looms/Looms + Provisions) Non-performing looms/Looms + Provisions) Non-performing looms/Looms + Provisions) Provisions/Non-performing looms	X X X # X X X X X X X X # X X X X X X X	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6% 19.1% 2.9% 2.0% 104.0% 3.2% 6.0% 4.2% 3.3% 5.0% 79,240 74.7% 24.0% 1.5%	4 1 2 9 9 1 1
	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions and write-offs Non-performing loans over 90 days Restructured porfolio Clients Expenditure efficiency Non-performing loans	Non-Performing Loom >90 doys/Equity Restructured portfolio/Loom + Provisions) Restructured portfolio/Equity Number of clients SG&A expenses/Gross margin (*) Non-performing Loom/Luons + Provisions) Non-performing Loom/Luons + Provisions) Provisions/Non-performing Looms >90 doys Provisions/Non-performing Looms >90 doys Provisions and write-offs/LLooms + Provisions) Non-performing Looms >90 doys/LLooms + Provisions) Restructured portfolio/LLooms + Provisions) Restructured portfolio/LLooms + Provisions) Non-performing Looms/LLooms + Provisions) Non-performing Looms/LLooms + Provisions) Provisions/Non-performing Looms >Provisions) Provisions/Non-performing Looms >90 doys	***	3.8% 3.1% 4.8% 3.9% 557 69.7% 12.6% 19.1% 2.9% 2.3.0% 104.0% 3.2% 6.0% 6.0% 6.0% 6.0% 5.8% 4.2% 79.240 74.7% 24.0% 5.1.5% 0.1% 0.5%	4 1 2 9 9 1 1 75, 8
Automotik	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions and write-offs Non-performing loans over 30 days Non-performing loans over 90 days Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions	Non-Performing Loom > 90 dory/Equity Restructured portfolio/Equity Number of clients Sca& expenses/Fores margin (*) Non-performing Looms/Looms + Provisions) Non-performing Looms/Looms + Provisions/ Provisions/(Looms + Provisions) Provisions/Non-performing Looms > 90 doys Provisions/(Looms + Provisions) Non-performing Looms > 90 doys(Looms + Provisions) Non-Performing Looms/Looms + Provisions) Non-Performing Looms/Looms + Provisions) Non-performing Looms/Looms + Provisions) Non-performing Looms/Looms + Provisions] Provisions/Non-performing Looms > 90 doys Provisions/Non-performing Looms > 90 doys	X % % # % % % % % % % % % % % % % % % %	3.8% 3.1% 4.8% 3.9% 567 60.7% 12.6% 19.1% 2.9% 23.0% 6.0% 3.2% 6.0% 3.2% 6.0% 79,240 74.7% 24.0% 1.5% 0.1% 0.5% 51.3% 0.1%	4 1 2 9 9 1 1 75, 8
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Canner Austratik	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions and write-offs Non-performing loans over 30 days Non-performing loans over 90 days Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions	Non-Performing Loom >00 doys/Equity Restructured portfolio/(Looms + Provisions) Restructured portfolio/Equity Number of clients SG&A expensess/Gross margin (*) Non-performing looms/Looms + Provisions) Non-performing looms/Equity Provisions/Non-performing looms >0 doys Provisions/Non-performing looms >0 doys Provisions/Non-performing looms >0 doys Provisions/Non-performing looms >0 doys(Looms + Provisions) Non-performing looms >0 doys/Looms + Provisions) Non-performing looms/Looms + Provisions) Non-performing looms/Looms + Provisions) Non-performing looms/Looms/Looms Provisions/Non-performing looms >0 doys Provisions/Non-performing looms >0 doys(Looms + Provisions) Provisions/Non-performing looms >0 doys(Looms + Provisions)	****	3.8% 3.1% 4.8% 3.9% 557 69.7% 12.6% 2.9% 2.9% 23.0% 2.9% 2.0% 2.8% 4.2% 3.3% 5.0% 79,240 74.7% 24.0% 1.5% 0.1% 0.5% 51.3% 0.1%	44 11 22 99 99 99 90 90 90 90 90 90 90 90 90 90
Canner Austratik	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions and write-offs Non-performing loans over 30 days Non-performing loans over 90 days Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions	Non-Performing Loom > 30 doys/Equity Restructured portfolio/Equity Number of clients SG&A expenses/Cross margin (*) Non-performing Looms/LLooms + Provisions) Non-performing Looms/LLooms + Provisions/ Provisions/Non-performing Looms Provisions/Non-performing Looms > 90 doys Provisions/Looms > 90 doys(Looms + Provisions) Non-performing Looms > 90 doys(Looms + Provisions) Non-performing Looms/Loops(Loops) Restructured portfolio/Equity Number of clients SG&A expenses/Loros margin (*) Non-performing Looms/Loops + Provisions) Provisions/Non-performing Looms Provisions/Non-performing Looms Provisions/Non-performing Looms > 90 doys Provisions/Non-performing Looms > 90 doys(Looms + Provisions) Non-performing Looms > 90 doys(Looms + Provisions)	***	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6% 19.1% 2.9% 2.3.0% 6.0% 3.2% 6.0% 4.2% 79,240 74.7% 24.0% 1.5% 0.1% 0.5% 51.3% 0.1% 0.3%	4 1 2 9 9 1 1 75, 8
Automotik	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions and write-offs Non-performing loans over 30 days Non-performing loans over 90 days Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions Provisions Provisions Provisions Provisions and write-offs Non-performing loans over 30 days	Non-Performing Loom >90 doys/Equity Restructured portfoliol/Looms + Provisions) Restructured portfoliol/Equity Number of clients SG&A expenses/Cross margin (*) Non-performing Loom/Luons + Provisions) Non-performing Loom/Luons + Provisions) Provisions/Non-performing Looms > 90 doys Provisions/Non-performing Looms > 90 doys Provisions/Looms > 90 doys/Looms + Provisions) Non-performing Looms > 90 doys/Looms + Provisions) Non-Performing Looms/Looms + Provisions) Non-performing Looms/Looms + Provisions) Provisions/Non-performing Looms + Provisions) Provisions/Non-performing Looms > 90 doys Provisions/Non-performing Looms > 90 doys Provisions and write-off/LiCooms + Provisions) Non-performing Looms > 90 doys/Looms + Provisions)	*****	3.8% 3.1% 4.8% 3.9% 557 69.7% 12.6% 2.9% 2.30% 104.0% 3.2% 6.0% 2.8% 4.2% 3.3% 5.0% 79,240 74.7% 2.40% 1.5% 0.1% 0.5% 5.1.3% 0.3% 0.2% 0.3%	444 111 212 99 4 110 110 75, 88 8 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9
Automotik	Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions and write-offs Non-performing loans over 30 days Non-performing loans over 90 days Restructured porfolio Clients Expenditure efficiency Non-performing loans Provisions Provisions Provisions Provisions Provisions Provisions and write-offs Non-performing loans over 30 days	Non-Performing Loom >00 doys/Equity Restructured portfolio/Equity Number of clients SG&A expenses/Gross margin (*) Non-performing looms/Looms + Provisions) Non-performing looms/Looms + Provisions/ Provisions/Non-performing looms >00 doys Provisions/Non-performing looms >00 doys Provisions/Non-performing looms >00 doys Provisions/Non-performing looms >00 doys(Pours + Provisions) Non-performing looms >00 doys/Looms + Provisions) Non-Performing looms/Looms + Provisions) Non-Performing looms/Looms + Provisions) Non-performing looms/Looms + Provisions) Non-performing looms/Looms + Provisions) Provisions/Non-performing looms >00 doys Provisions/Non-performing looms >00 doys(Provisions) Non-performing looms >00 doys/Looms + Provisions) Non-performing looms >00 doys(Looms + Provisions)	***	3.8% 3.1% 4.8% 3.9% 567 69.7% 12.6% 2.9% 2.9% 2.9% 2.3% 6.0% 2.8% 4.2% 5.0% 5.0% 79,240 74.7% 24.0% 0.1% 0.5% 0.1% 0.5% 0.1% 0.3% 0.2% 0.2% 0.2%	

(*) The gross margin at December 2019 and 2020 considers impairment loss.

Table 4: Business Division Main Indicators









Loan portfolio quality improved on the previous year, reflected by a decrease of NPLs > 30/90 days.









Portfolio quality indicators improved for NPLs > 30 days and NPLs > 90 days.





Portfolio quality indicators deteriorated for NPLs > 30 days and NPLs > 90 days due to lower placements and greater deterioration of this portfolio, mainly because of the economic effects of the COVID-19 pandemic.

NPLs > 30 days NPLs > 90 days



Chart 12: NPLs – Corporate Loan Business





NPLs > 90 days improved when compared to the same period of the previous **AUTO FINANCING** year, due to the better performance of this specific portfolio. DIVISION NPLs > 30 days NPLs > 90 days 10.1%



Chart 13: NPLs – Auto Financing Division

TREASURY & INVESTMENTS

The portfolio quality remained favourable despite an increase in NPLs > 30 days and NPLs > 90 days.



Chart 14: NPLs – Treasury & Investments Division





VI. Balance Sheet

Assets (Ch\$ million)	31-12-2020	31-12-2019	Δ Ch\$	Δ%
Current Assets	51-12-2020	31-12-2013		Δ /0
Cash and cash equivalent	120,080	53,660	66,420	123.8%
Other current financial assets	79,934	94,815	(14,881)	-15.7%
Other current non-financial assets	3,058	1,727	1,331	77.0%
Trade receivables and other current accounts receivable, net	733,205	894,979	(161,774)	-18.1%
Accounts receivable from related parties	4,902	381	4,521	1186.5%
Current tax assets	6,645	18,239	(11,594)	-63.6%
Non-current assets or asset groups for disposal classified as held-for-sale	4,798	10,235	(11,554) (5,721)	-54.4%
Total Current Assets	952,623	1,074,320	(121,698)	-11.3%
Non-Current Assets				
Other non-current financial assets	55,033	62,456	(7,422)	-11.9%
Other non-current non-financial assets	5,181	4,638	543	11.7%
Trade receivables and other non-current accounts receivable, net	391,805	407,225	(15,421)	-3.8%
Non-current accounts receivable from related parties	391,803	528	(13,421) (495)	-93.6%
Intangible assets other than goodwill	6,637	6,759	(121)	-1.8%
Goodwill	1,640	1,764	(121)	-7.0%
Property, plant and equipment	10,308	11,632	(1,324)	-11.4%
Property Investments	10,308	11,381	(1,324) (63)	-0.6%
Deferred tax assets	31,218	29,966	1,252	4.2%
Total Non-Current Assets	51,218 513,174	536,348	(23,174)	- 4.2 %
	515,174	550,540	(23,174)	-4.3%
Total Assets	1,465,796	1,610,668	(144,872)	-9.0%
Liabilities (Ch\$ million)	31-12-2020	21 12 2010		Δ%
	31-12-2020	21-12-2013	∆ Ch\$	La 70
Current Liabilities	31-12-2020	51-12-2019	ΔCnŞ	<u> </u>
Current Liabilities Other current financial liabilities	516,389	720,041	(203,652)	-28.3%
Other current financial liabilities	516,389	720,041	(203,652)	-28.3%
Other current financial liabilities Trade payables and other current accounts payables	516,389 116,449	720,041 141,470	(203,652) (25,022)	-28.3% -17.7%
Other current financial liabilities Trade payables and other current accounts payables Other short-term provisions	516,389 116,449 508	720,041 141,470 528	(203,652) (25,022) (20)	-28.3% -17.7% -3.8%
Other current financial liabilities Trade payables and other current accounts payables Other short-term provisions Current provisions for employee benefits	516,389 116,449 508 3,262	720,041 141,470 528 1,228	(203,652) (25,022) (20) 2,033	-28.3% -17.7% -3.8% 165.5%
Other current financial liabilities Trade payables and other current accounts payables Other short-term provisions Current provisions for employee benefits Current tax liabilities	516,389 116,449 508 3,262	720,041 141,470 528 1,228	(203,652) (25,022) (20) 2,033 270	-28.3% -17.7% -3.8% 165.5% 39.7%
Other current financial liabilities Trade payables and other current accounts payables Other short-term provisions Current provisions for employee benefits Current tax liabilities Other current non-financial liabilities	516,389 116,449 508 3,262 950	720,041 141,470 528 1,228 680	(203,652) (25,022) (20) 2,033 270	-28.3% -17.7% -3.8% 165.5% 39.7% 0.0%
Other current financial liabilities Trade payables and other current accounts payables Other short-term provisions Current provisions for employee benefits Current tax liabilities Other current non-financial liabilities Total Current Liabilities	516,389 116,449 508 3,262 950	720,041 141,470 528 1,228 680	(203,652) (25,022) (20) 2,033 270	-28.3% -17.7% -3.8% 165.5% 39.7% 0.0%
Other current financial liabilities Trade payables and other current accounts payables Other short-term provisions Current provisions for employee benefits Current tax liabilities Other current non-financial liabilities Total Current Liabilities Non-Current Liabilities	516,389 116,449 508 3,262 950 - 637,558	720,041 141,470 528 1,228 680 863,948	(203,652) (25,022) (20) 2,033 270 - (226,390)	-28.3% -17.7% -3.8% 165.5% 39.7% 0.0% -26.2%
Other current financial liabilities Trade payables and other current accounts payables Other short-term provisions Current provisions for employee benefits Current tax liabilities Other current non-financial liabilities Total Current Liabilities Non-Current Liabilities Other non-current financial liabilities	516,389 116,449 508 3,262 950 - 637,558 510,195	720,041 141,470 528 1,228 680 863,948 439,475	(203,652) (25,022) (20) 2,033 270 - (226,390)	-28.3% -17.7% -3.8% 165.5% 39.7% 0.0% -26.2% 16.1%
Other current financial liabilities Trade payables and other current accounts payables Other short-term provisions Current provisions for employee benefits Current tax liabilities Other current non-financial liabilities Total Current Liabilities Non-Current Liabilities Other non-current financial liabilities Non-current provisions for employee benefits	516,389 116,449 508 3,262 950 - 637,558 510,195 300	720,041 141,470 528 1,228 680 863,948 439,475 194	(203,652) (25,022) (20) 2,033 270 - (226,390) 70,721 106	-28.3% -17.7% -3.8% 165.5% 39.7% 0.0% -26.2% 16.1% 54.6%
Other current financial liabilities Trade payables and other current accounts payables Other short-term provisions Current provisions for employee benefits Current tax liabilities Other current non-financial liabilities Total Current Liabilities Non-Current Liabilities Other non-current financial liabilities Non-current provisions for employee benefits Total Non-Current Liabilities	516,389 116,449 508 3,262 950 - 637,558 510,195 300 510,495	720,041 141,470 528 1,228 680 863,948 439,475 194 439,669	(203,652) (25,022) (20) 2,033 270 (226,390) 70,721 106 70,827	-28.3% -17.7% -3.8% 165.5% 39.7% 0.0% -26.2% 16.1% 54.6% 16.1%

Table 5: Consolidated Balance Sheet





a. Net Loan Portfolio⁴

The total gross loan portfolio in December 2020 was Ch\$1,147,816 million (\downarrow Ch\$182,890 million / -13.7% YTD) versus Ch\$1,330,706 million in December 2019, while provisions were Ch\$22,807 million, decreasing Ch\$5,705 million (-20.0% YTD). Hence, the total net loan portfolio amounted to Ch\$1,125,010 million, a drop of Ch\$177,194 million (-13.4% YTD) on the Ch\$1,302,204 million at December 2019.

Net loan portfolio at year-end 2020:

- 1. Corporate Division: Ch\$636,000 million | -18.6 YTD | ↓Ch\$145,595 million.
 - a. **Factoring: Ch\$314,419 million** | -22.6% YTD | ↓Ch\$91,642 million.
 - b. Leasing: Ch\$71,258 million | -13.8% YTD | ↓Ch\$11,373 million.
 - c. Corporate Loans: Ch\$250,322 million | -14.5% YTD | ↓Ch\$42,580 million.
- 2. Auto Financing Division: Ch\$466,521 million | +1.8% YTD | ↑Ch\$8,160 million.
- 3. Treasury and Investments Division: Ch\$20,201 million | -66.1% YTD | ↓Ch\$39,434 million.





The portfolio has shifted to a greater concentration on the company's strategic businesses – factoring and auto financing – however in 2020 the effects of lower economic activity temporarily reduced the factoring portfolio. At the close of 4Q20, these accounted for 27.9% and 41.5% of the net loan portfolio, respectively.



Chart 16: Net Loan Portfolio Breakdown

⁴ Gross loans minus provisions.





b. Funding Sources

Financial liabilities as of 31 December 2020 were Ch\$1,026,584 million, compared with Ch\$1,159,515 million in December 2019 (\downarrow Ch\$132,931 million / -11.5% YTD), mainly due to a drop in: (i) banks and financial institutions (\downarrow Ch\$102,291 million / -28.0% YTD), (ii) bonds (\downarrow Ch\$24,924 million / -4.6% YTD), and (iii) other financial liabilities (\downarrow Ch\$8,741 million / -10.5% YTD). These were offset by an increase in those related to commercial papers (\uparrow Ch\$3,026 million / +1.8% YTD).

In terms of the liability structure, 50.5% (Ch\$518,566 million) corresponded to local and international bonds, 25.6% (Ch\$263,222 million) to bank loans and credit lines, and 16.6% (Ch\$170,541 million) to commercial papers. The remaining Ch\$74,256 million (7.2%) were related to other financial obligations of repos and forwards.



Chart 17: Breakdown of Funding Sources





VII. Cash Flow Statement

Ch\$ million	31/12/2020	31/12/2019	∆ Ch\$
Cash flow from operating activities	173,151	(176,476)	349,627
Cash flow from investing activities	122,656	251,938	(129,283)
Cash flow from financing activities	(228,441)	(47,442)	(181,000)
Effect of changes in exchange rates	(946)	166	(1,112)
Cash flow in the period	66,420	28,186	38,233
Cash and cash equivalents, initial balance	53,660	25,474	28,186
Cash and cash equivalents, final balance	120,080	53,660	66,420

Table 6: Cash Flow Statement

As of 31 December 2020, the cash flow from **operating activities was Ch\$173,151 million** versus -Ch\$176,476 million as of December 2019, mainly because collection from the sale of goods and service provision increased by Ch\$373,685 million.

The cash flow from **investing activities reached Ch\$122,656 million**, Ch\$129,283 million less than the Ch\$251,938 million at the close of the fourth quarter of 2019, mainly due to a -Ch\$725,930 million difference regarding other payments to acquire equity or debt instruments of other entities.

The cash flow from financing activities amounted to -Ch\$228,441 million in 2020, against -Ch\$47,442 million the previous year, mainly due to a decrease in payments for other equity interests and in repayments from borrowings made.

Finally, **cash and cash equivalents by year-end 2020 were Ch\$120,080 million,** increasing Ch\$66,420 million on the same period of the previous year.





VIII. Risk Analysis

a. Credit Risk

Credit risk is the possibility or probability of financial loss the company faces when a client or counterparty of a financial instrument does not comply with its contractual obligations. This risk is inherent to the company's business activity.

Tanner manages credit risk by line of business or products with specific credit policies and based on a prior analysis of its clients' expected revenue, the financial information available and their payment track record, along with other commercial information, if any. This analysis also includes macroeconomic expectations and those of the sector in which the client operates (as a general case). In terms of factoring, it also includes debtor-specific information.

Another important and complementary aspect of credit risk assessment is the quality and quantity of the guarantees required. One of the company's policies is to have sound collateral that is a second source of payment for its clients' obligations in the event of default.



A framework agreement is signed by every client to support future operations. Most credit lines include the liability of the assignor for the insolvency of the assigned debtor. Operations without any liability are generally covered by a credit insurance policy and/or specific collateral.



LOANS

AUTO

CORPORATE

FINANCING

TREASURY &

INVESTMENTS

Leasing operations are guaranteed by the leased assets. Insurance policies are required for all assets to cover any claim that may lead to a loss in value.

Depending on the case, mortgages and/or stock pledges may be required. However, there is the possibility of defining a guarantor, that is liable for the loan and is generally one of the partners of the borrower.

Car loans are guaranteed by the assets associated with the financing and there are two types of guarantees in this case: real (vehicle pledges) and personal (securities and co-signers).

Additionally, debtors of the Treasury & Investments division are mainly from the subsidiary Tanner Corredores de Bolsa S.A. and are classified as intermediation debtors on its individual balance sheet. Provisions for these kinds of borrowers are determined based on an expected loss model in accordance with what is established in IFRS 9.

Moreover, the company undertakes a credit quality follow-up process, whose aim is the early detection of possible changes in the payment capacity of counterparties and to recover past due or delinquent loans, enabling the company to assess the potential loss from the risks and take corrective action.





Pursuant to the new accounting standard, Tanner Servicios Financieros S.A. has implemented new impairment models according to the IFRS 9 standard, and one of the main changes is the use of expected loss models to replace the former incurred loss models. These models are in line with the historical performance of clients and also consider a forward-looking vision, taking into account the following regulatory requirements:

- a. Risk profile for each product.
- b. Probability of default in 12 months and throughout the life of the asset.
- c. Loss due to default throughout the life of the asset.
- d. Total prepayment rates.
- e. Credit exposure at the time of default.
- f. Adjustment of the default probability to the economic cycle (forward-looking)

The basic features of provision policies by business line are:



Provision calculations consider segmentation by sub-product and risk profiles:

- Electronic invoices: three risk profiles that consider internal performance variables and variables captured on admission. The influential variables are the following: (i) days of current delinquency, (ii) debtor classification.
- ii. Normal or NSF cheques: two risk profiles that consider internal performance variables. The influential variable is the number of days of current delinquency.
- Others: two risk profiles that consider internal performance variables. The influential variables are: (i) days of current delinquency, (ii) group or type.

The write-off policy envisages a maximum term of 366 days past due.



Provision calculations consider five risk profiles segmented by sub-product and risk profiles. The most influential variables are the following: (i) days of current delinquency, (ii) sub-product (real estate or vendor product and machinery or vehicle), and (iii) renegotiation.

The write-off policy envisages a maximum term of 541 days past due, except for real estate and vendor leasing which are 901 days past due.



Provision calculations consider eight risk profiles with internal performance variables. The influential variables are the following: (i) days of current delinquency, (ii) residual term and (iii) renegotiation.

The write-off policy envisages a maximum term of 541 days past due, except for a mortgage that has been put up as collateral which Is 901 days past due.







Provision calculations consider segmentation by sales channel and performance score. Sales channel segmentation is as follows: (i) first options, (ii) dealers and direct and (iii) renegotiated.

Each segment is subdivided into risk profiles according to their performance score, which in turn considers the following variables:

- i. Maximum delinquency in the past three months: maximum delinquency recorded by the operation between the current month and the two prior months.
- ii. Unpaid balance ratio in the past three months: unpaid balance of the current month divided by the maximum unpaid balance recorded by the operation between the current month and the two prior months.
- iii. Loan to value (LTV) or unpaid balance of the original value of the collateral for the loan.
- iv. Segment: this identifies whether the operation arose through the sales channel, first options, rest of the dealers and direct, or whether it is a renegotiation of another loan.

The write-off policy envisages a maximum term of 366 days past due.

TREASURY & INVESTMENTS

Provision calculations for the intermediation business consider eight risk profiles with internal performance variables. The most influential variables are: (i) days of current delinquency, (ii) residual term and (iii) renegotiation.

The write-off policy envisages a maximum term of 366 days past due.



TANNER – QUARTERLY EARNINGS REPORT DECEMBER 2020



	31.12.2020					
Business Line	Gross Portfolio Ch\$'000	Provisions Ch\$'000	Net Portfolio Ch\$'000	Provision Index		
Factoring	316,661,808	(2,242,396)	314,419,412	0.71%		
Leasing	72,129,351	(871,207)	71,258,144	1.21%		
Corporate Loans	256,069,838	(5,747,641)	250,322,196	2.24%		
Auto Financing	480,440,764	(13,919,908)	466,520,856	2.90%		
Treasury & Investments	20,226,665	(25 <i>,</i> 685)	20,200,980	0.13%		
Other Receivables	2,288,044	-	2,288,044	0.00%		
Total	1,147,816,470	(22,806,837)	1,125,009,633	1.99%		

	31.12.2019					
Business Line	Gross Portfolio Ch\$'000	Provisions Ch\$'000	Net Portfolio Ch\$'000	Provision Index		
Factoring	410,997,477	(4,935,678)	406,061,799	1.20%		
Leasing	83,682,115	(1,051,432)	82,630,683	1.26%		
Corporate Loans	296,432,919	(3,530,727)	292,902,192	1.19%		
Auto Financing	477,344,681	(18,984,263)	458,360,418	3.98%		
Treasury & Investments	59,645,040	(10,078)	59,634,962	0.02%		
Other Receivables	2,613,969	-	2,613,969	0.00%		
Total	1,330,716,201	(28,512,178)	1,302,204,023	2.14%		

Table 7: Loan Portfolio, Provisions and Risk Index

Impaired loans for which there is renegotiation are those for which the corresponding financial commitments have been restructured and where the company has assessed the likelihood of recovering these loans as sufficiently high. In the case of customer insolvency, there is also the option of returning the good in applicable cases.

In terms of provisions for a renegotiated loan, these are calculated based on an expected loss model for every product, where the non-payment and new loan conditions are the primary variables to be considered. The renegotiation condition is considered with additional weighting in the risk factor calculation model.

In the factoring business renegotiations are less frequent, since these operations, which differ from leasing and auto loans that are essentially loan operations, provide liquidity of client account receivables. In the event of a renegotiation, these are approved by Risk Management and clients are required to pay a percentage of the debt and provide collateral.





The following table shows the carrying value of renegotiations by business line and the percentage of the total portfolio :

			31.12.2020		
Business Line	Total Portfolio Ch\$'000	Renegotiation Ch\$'000	Provision Ch\$'000	Renegotiation by product %	Renegotiation by total portfolio %
Factoring	316,661,808	1,009,442	(2,242,396)	0.32%	0.09%
Corporate Loans	256,069,838	12,382,151	(5,747,641)	4.84%	1.08%
Auto Financing	480,440,764	15,881,313	(13,919,908)	3.31%	1.38%
Leasing (*)	72,129,351	9,244,054	(871,207)	12.82%	0.81%
Treasury & Investments	20,226,665	830,650	(25 <i>,</i> 685)	4.11%	0.07%
Other Receivables	2,288,044	-	-	-	-
Total	1,147,816,470	39,347,611	(22,806,837)		3.43%

	31.12.2019					
Business Line	Total Portfolio Ch\$'000	Renegotiation Ch\$'000	Provision Ch\$'000	Renegotiation by product %	Renegotiation by total portfolio %	
Factoring	410,997,477	2,065,500	(4,935,678)	0.50%	0.16%	
Corporate Loans	296,432,919	9,183,347	(3,530,727)	3.10%	0.69%	
Auto Financing	477,344,681	12,774,134	(18,984,263)	2.68%	0.96%	
Leasing (*)	83,682,115	6,134,445	(1,051,432)	7.33%	0.46%	
Treasury & Investments	59,645,040	-	(10,078)	-	-	
Other Receivables	2,613,969	-	-	-	-	
Total	1,330,716,201	30,157,426	(28,512,178)		2.27%	

(*) Mainly mortgage-secured leases.

Table 8: Renegotiated Loan Portfolio

b. Liquidity Risk

This is defined as the inability of the company to meet its payment obligations as they are due, without incurring large losses or being prevented from providing normal loan transactions to its clients. It arises from a cash flow mismatch, which occurs when cash flows of liability payments are higher than the receipt of cash flows from investments or loans. The fact that customers fail to pay their loan commitments on the dates that they fall due could also generate a liquidity risk.

The main financing sources of Tanner Servicios Financieros S.A. are bonds (local and international) which have a defined payment schedule, unsecured bank lines of credit which are mainly short-term and renewed regularly, and commercial papers.

The company has a daily cash flow management process that includes a simulation of all maturities of assets and liabilities in order to anticipate cash needs. Additionally, there is a higher body, the Assets and Liabilities Committee (ALCO), which convenes monthly to review the forecasts and market conditions, and it defines action plans based on these.

The company manages its liquidity risk at a consolidated level and its main source of liquidity is cash flows from operating activities (collection). As of 31 December 2020, the company had Ch\$120,080 million of consolidated cash on hand against Ch\$53,660 million as of 31 December 2019.





The indirect subsidiary Tanner Corredores de Bolsa S.A. is subject to regulatory liquidity indicators called the general liquidity index and the intermediation liquidity index. In line with the requirements of the Financial Market Commission (CMF, according to the Spanish acronym), the subsidiary has permanently complied with the mentioned indicators.

c. Market Risk

Market or financial risk is defined as the exposure to financial loss due to adverse changes in market variables, such as price, interest rates, currencies, indexation, among others, which affect the value of any operation stated on the balance sheet.

i. Price Risk

The company is exposed to price risk for having financial instruments whose valuation depends directly on the market value of these types of operations and which have a certain volatility that is measured by the historical VaR⁵.

As of 31 December 2020, the company had investments in international corporate bonds amounting to ThUS\$29,928 (ThUS\$31,048 as of 31 December 2019). The average duration of the portfolio was 1.97 years (2.53 years as of 31 December 2019), the sensitivity measured by DV01⁶ was US\$5,486 (USD7,464 as of 31 December 2019) and the parametric VaR⁵ of the portfolio with a 1-day timeline was US\$132,053 (USD67,109 as of 31 December 2019), with a 99% confidence level.

ii. Interest Rate Risk

This is defined as the risk the company is exposed to because of having financial operations whose valuation is subject, among other factors, to changes in the intertemporal structure of the interest rate.

The following tables show how the value of the bonds portfolio changes in percentage terms when there are changes in interest rates:



For interest rate decreases:

Table 9: Sensitivity to Interest Rate Variations

⁵ Value at Risk: this is the maximum expected loss considering a history timeline of 1 year with a confidence level of 99%.

⁶ Dollar value of .01: this is the market value x the modified duration x 1 basis point.



The company has a derivative instrument portfolio of: (i) trading derivatives, whose maturity structure is very short-term, and they therefore have an associated interest rate risk with a low impact on income, and (ii) hedging derivatives which protect most of those liabilities structured in foreign currency and at a variable rate (LIBOR), maintaining limited exposure to interest rate risk and a low impact on income.

	31.12.2020							
Exposure	Trading Derivatives			Hedging Derivatives				
	UF'000	CLP'000	US\$'000	CHF'000	UF'000	CLP'000	US\$'000	CHF'000
Up to 1 year	-	(233,143,690)	216,267,419	(78,840)	49,228,251	(99,300,224)	(53,016,410)	103,457,018
1 to 3 years	-	-	-	-	124,793,092	(135,335,977)	(135,557,724)	164,665,974
More than 3 years	-	-	-	-	62,143,898	(54,821,710)	179,131	-
Total	-	(233,143,690)	216,267,419	(78,840)	236,165,240	(289,457,910)	(188,395,002)	268,122,992
	31.12.2020							
				31	.12.2020			
Sens. +1bps		Trading De	rivatives	31	.12.2020	Hedging D	erivatives	
Sens. +1bps	 UF'000	Trading De CLP'000	rivatives US\$'000	31 	UF'000	Hedging Do	erivatives US\$'000	CHF'000
Sens. +1bps Up to 1 year	UF'000	<u>~</u>						CHF'000 (9,602)
		CLP'000	US\$'000	CHF'000	UF'000	CLP'000	US\$'000	
Up to 1 year	-	CLP'000 1,665	US\$'000 (1,647)	CHF'000	UF'000 (2,488)	CLP'000 4,666	US\$'000 (2,069)	(9,602)



iii. Currency Risk

This is defined as the exposure to potential loss caused by changes in the value of assets and liabilities subject to exchange rate revaluation. Because of its business activities and diversified financing needs, the company has a mismatch in US dollars that is managed daily and is mainly mitigated with trading and hedging derivatives. In addition, it has operations in Swiss francs whose currency risk is fully hedged.

As of 31 December 2020, the company had a risk exposure in US Dollars of -ThUS\$964, equivalent to 0.22% of equity (ThUS\$1,627, equivalent to 0.39% of equity, as of 31 December 2019). The analysis of sensitivity to currency risk is calculated by considering as the main variable the daily exposure in US dollars of the mismatch held and the estimated variation of the observed US dollar.

Table 44, UC Dellan Adams table				
Total Mismatch	(964)	1,627		
Derivative Instruments	60,058	52,429		
Liabilities	(382,785)	(381,989)		
Assets	321,763	331,187		
US\$ Mismatch (US\$'000)	31.12.2020	31.12.2019		

Table 11: US Dollar Mismatch





iv. Indexation Risk

This is the exposure risk of assets and liabilities linked to *Unidades de Fomento* (UF) and can generate loss when exposed to changes. Because of its business activities and financing needs, the company has assets and liabilities in UF, and the related mismatch is managed on a daily basis and mitigated with hedging derivatives.

As of 31 December 2020, the mismatch in UF amounted to ThUF 4,862, equivalent to 44.47% of equity (ThUF 2,814, equivalent to 25.94% of equity, as of 31 December 2019). As for currency risk, the analysis of sensitivity to indexation risk is calculated considering as the main variable the daily mismatch held in UF and the estimated future variations of the UF value.

Total Mismatch 4,861 2,814					
Derivative Instruments	7,116	9,575			
Liabilities	(9,365)	(13,564)			
Assets	7,110	6,803			
UF Mismatch (UF'000)	31.12.2020	31.12.2019			

Table 12: UF Mismatch

d. Effects of the COVID-19 pandemic

After COVID-19 was declared a global pandemic by the World Health Organisation last March, it has had a large impact on the Chilean and global economy, because of the measures adopted to mitigate the spreading of the virus. Due to this, the Chilean government and the rest of the economies worldwide have taken measures to reduce the economic and sanitary fallout of the situation, applicable to companies and natural persons (and in both cases there are customers of the company).

Tanner has adopted measures to protect its employees and to make sure there is compliance with the obligations and the operation, without there being any drop in productivity, compliance and our hallmark service quality.

The action taken includes the following:

- Implementation of remote working: many Company employees have adopted remote working, for which the Company has undertaken initiatives to bolster the technological infrastructure, modify work contracts established by law for this case, and various activities driven by the Human Resources Management. The aim of these measures, among others, is to maintain the "company culture" and improve the communication channels. Moreover, protection measures have been taken for all those employees who, according to the nature of their work, must work in person at the offices of the Company and without endangering their health.

- Liquidity control: the Company has liquidity forecast models for different stress scenarios due to volatility of the financial market. Likewise, it has bolstered the communication with creditors, credit rating agencies, among other interested agents, with the aim of providing reliable and timely information needed to make decisions.





- Greater control of loans and collection: with the aim of controlling the risk of the loan portfolio, the control and follow-up of current customers have been boosted to provide tailor-made solutions if their current and future payment capacity is affected by the present economic crisis. Moreover, there is permanent follow-up of the collection of portfolios and of the new loans that arise to manage the right cash flow.

Notwithstanding all the internal measures already put in place, the impact of the pandemic on the future financial results of the Company still depends on the development, duration and scale of the pandemic regarding the Chilean economy. The company also believes that the outcome will depend on the measures and action taken by customers, employees, leaders, suppliers and different agents related to Tanner, and also the economic and sanitary measures embraced by the Chilean authorities.

For further details regarding this section, please see Note 4 of the company's financial statements for the year ended 31 December 2020.







